# A 100% FOCUS ON SHIPYARD EFFICIENCY

WITH SHOP FLOOR CONTROL AND INTEGRATED PLANNING FOR NEW BUILD AND REPAIR



A manufacturing Execution System (MES/MOM) for the shipbuilding industry

Live connections to Primavera P6, MS-projects and your ERP-system

More than 300 vessels were already built with Floor2Plan









# AN INTEGRATED APPROACH TO CORE SHIPBUILDING AND SHOP FLOOR CONTROL PROCESSES



"Floor2Plan allowed us to shift our yard from a project- to a process centric approach which added significantly to the predictability, control and profitability of our projects."

ALL HOURS WORKED ARE ACCOUNTED FOR 100%

- Tom Roos, manager planning and production control, Royal IHC



DECREASE PROJECT >13%

DAILY ACTUALS ON PROGRESS /

**RISKS / RESOURCES** 

Since 2012 over 300 vessels were built using Floor2Plan:



## Launching customer in 2011 – still active at present day

#### Facts:

- >120.000 user sessions with Floor2Plan within IHC in 2018
- Floor2Plan used for production planning, shop floor control and time tracking

 Floor2Plan used for a variety of projects: custom build vessels and standard build series at Royal IHC Kinderdijk "Floor2Plan allows us to save over 8 manhours per ton. From work preparation to delivery this adds up to around 13%. A vessel with a reasonable size demands around 3.000 tons of steel. So obviously with an internal hourly rate of EUR 55,- this amounts to significant savings.

In addition; the duration of projects is also cut back with >15% for multiple projects"

William Leeuwestein, lead production planner at Royal IHC Kinderdijk / Royal IHC Sliedrecht







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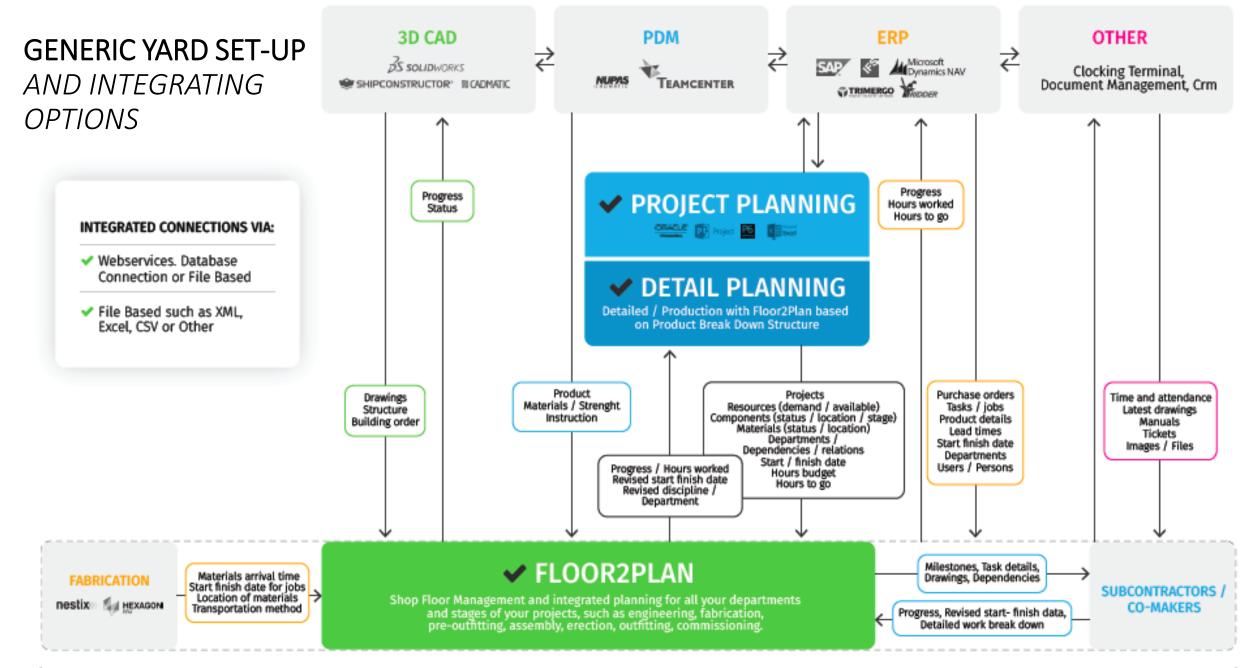
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INTEGRATED SHOP FLOOR MANAGEMENT

## SHOP FLOOR CONTROL CHALLENGES



Some of the challenges that we address:

- Project risks and deviations are recognized rather late or inaccurate
- Uncertainty about reaching deadlines and delivery dates
- Wrong prioritization of crucial tasks caused by unawareness
- Estimating new projects carries more uncertainty than necessary
- Progress reporting relies to a large extend on **subjective assessments**
- Spending more hours than budgeted / overspending hours
- Abundance of excel sheets or **separate lists** on the shop floor
- Multiple schedules per project (separate planning for each department)
- Postcalculation and earned value management is often too late and too com
- Production standards are difficult to establish





#### program-, project and ` area management

## Daily actuals on progress, changes, risks and performance for:

- → Your projects
- → Your executing departments
- → Your subcontractors
- → your area, block, zone, system, room or deck.

# <complex-block>

# project planners, work preparation, production planners or pmo

#### Extend the use of ERP and Primavera P6:

- → Add more detail, dependencies and
- → Apply a product break down structure for
- additional smart application → Add insights on work
- → Add insights on work package or pallet status and keep track
- → Validate or apply your production norms and assess performance
- → Signal relevant changes, issues and risks to mitigate them ASAP

#### production managers, supervisors, trade leads and charge hands

## Retrieve a multi project overview of all your relevant activities and priorities

- ightarrow See all your assigned work and its priorities
- → See all relevant details of your work package (material, component, predecessors, successors, scheduled start / finish, budgeted hours, progress)
- → Assess your current performance and capacity needs
- → Look ahead in time for resource utilization

Floorganise

→ Submit hours, progress, risks, changes and issues



#### real-time productivity and performance asssessment

Keep track of daily actuals on progress, performance and changes

- → CPI SPI and other EVMS insights
- → Apply the break down from project level all the way to root cause
  - → Monitor progress, remaining to complete
- → Manage recovery, changes and risks





## return on investment and delivery





### *Our experience:*

- Return on investment, depending on the active modules (current processes / labour costs) within 3 months after implementation
- Default approach for delivery: Technical implementation; ~6 weeks after the go-ahead
- Organizational implementation; in two week sprints after technical delivery



# INTEGRATED (MULTI-)PROJECT CONTROL FOR SHIPBUILDERS

1. PROJECT AND DETAIL PLANNING

2. PRODUCTION -/ OPERATIONS MANAGEMENT

3. PROJECT MANAGER/ AREA MANAGER / PROJECT CONTROL

4. SUBCONTRACTORS

5. ENGINEERING





# planningtools for shipbuilders



Easily add more detail using an integrated and interconnected planning

ORACLE

JD EDWARDS

SIEMENS

## 4 Scenario's to level 4 planning

- 1. Conventional project planning
  - We read your P6/MSP and distribute tasks

X Microsoft<sup>®</sup> Excel

- 2. Hybrid project planning (lvl 3) with added detail (lvl 4)
  - A. We read your P6, distribute tasks add detail by production dept.
  - B. We read your P6, apply smart templates and distribute tasks
- 3. PBS planning from F2P (integrated project and detail planning) Automated level 4 planning engine based on product break down and vessel specific knowledge (build strategy) applied

AVEVA





project planners, work preparation, production planners or pmo





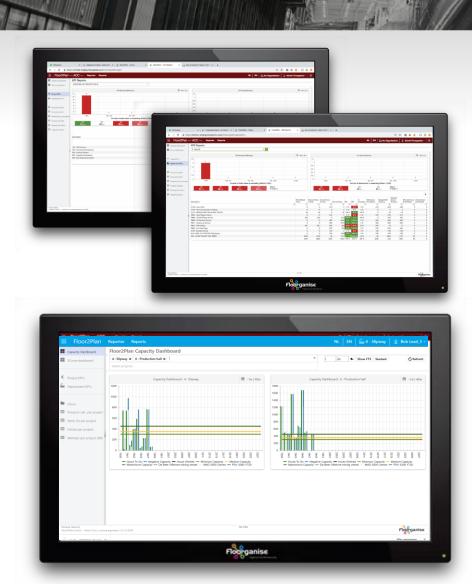
## Extend the use of ERP and Primavera P6:

- Add more detail, dependencies and relations to your plan
- Apply a product break down structure for additional smart application
- Add insights on work package or pallet status and keep track
- Validate hours to go, apply your production norms and assess current performance
- Signal relevant changes, issues and risks to mitigate them ASAP



## real-time productivity and performance assessment





# *Keep track of daily actuals on progress, performance and changes*

- CPI SPI and other EVMS insights
- Apply the break down from project level all the way to root cause
- Monitor progress, remaining to complete
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## program-, project and area management





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## LIVE DEMO ON DEMO.FLOORGANISE.COM





