



July 6, 2009

Mr. Randy Johnson, Owner and General Manager
Alaska Ship & Drydock, Inc.
3801 Tongass Avenue
Ketchikan, AK 99901

RE: National Shipbuilding Research Program Environmental Technologies Panel

Dear Mr. Johnson,

On behalf of the National Shipbuilding Research Program Environmental Technologies Panel, I would like to personally thank you for your participation in our recent Panel meeting and for allowing the panel membership the rare opportunity to tour your facility. Your operations there are an unparalleled model of efficiency in the given difficult conditions, and your staff are consummate professionals. We would like to offer special commendations to Environmental Manager, Gordon Erickson, Project Manager Alan Coffin, and Drydock Manager, Robert Burke for their extensive insight into your operations and for their genuine hospitality during our visit. Gordon was especially helpful in the planning and execution of the meeting, his assistance was invaluable in making the meeting a success. I am convinced that it is employees like these and the many others at ASD, under your leadership, that makes ASD the great success that it is. It was unanimously agreed among the Panel members that visited your facility, that ASD's commitment to employee safety and environmental responsibility is paramount. Since many of the Panel members at this meeting are environmental professionals at shipbuilding and ship repair facilities, I would like to especially thank you for sharing your considerable experience and expertise in the ship building and repair business during your presentation.

Again, on behalf of the Panel, I would like to express our sincere gratitude and thanks for your generosity, and to wish ASD continued success in its business ventures. If there is ever anything that we as a Panel can do to support your efforts, please let us know.

Sincerely,

Wayne S. Holt
Chairman,
National Shipbuilding Research Program
Environmental Technologies Panel